

UNIVERSITÀ DEGLI STUDI DI MILANO-BICOCCA

SYLLABUS DEL CORSO

Business Plan and Innovation

2021-2-F7701M122

Learning objectives

During the course, the student will have the opportunity to learn the procedure for drawing up a business plan for an innovative company. The course will consist of a theoretical part, where the methods of drafting a business plan will be presented and a part of the exercise, where the drafting techniques of the business plan will be used and applied to an innovative start-up. It will also be analyzed and implemented the new approach method called "lean start-up".

In addition to budget analysis, the course will also include the application of notions of statistics and corporate finance that will be resumed during the lessons. With reference to statistics, processes will be used that require knowledge of variance analysis, correlation and regression. As regards corporate finance, knowledge of the CAPM (Capital Asset Pricing Model) will be required.

Contents

Reference market analysis

Product evaluation

Strategies

Management policies

SWOT analysis

Economic and Financial Plan

Lean start-up

Detailed program

Reference market analysis
Market evaluation, with reference to the competitors and to the alternative products.
Evaluation of the value of the market.
Analysis of supply and demand.
Analysis of the product compared to what is proposed by competitors
Definition of alternative choices
Quantification of objectives
Organization, marketing and production policies
SWOT analysis is a strategic planning tool used to assess the strengths, weaknesses, opportunities and threats of a project or business or any other situation in which an organization or individual needs to carry out a decision to achieve a goal.

The financial plan should explain to the investors the financial situation of the enterprise and which capital requirement develops thereby.

Lean start-up method

Prerequisites

In addition to the knowledge of English, participants are required to have a good knowledge of balance sheet analysis, statistics and corporate finance.

Teaching methods

Assessment methods

Textbooks and Reading Materials

On Business Model Innovation - Harvard Business Review - HBR's 10 must read

Corporate Finance - David Hillier - Mc Graw Hill Education

Il business innovation plan dalla start up all'impresa di successo - Tommaso D' Onofrio - Guerini Next

Semester

Second semester

Teaching language

The course will be held in English language.