



UNIVERSITÀ  
DEGLI STUDI DI MILANO-BICOCCA

## COURSE SYLLABUS

### Organizational Frameworks and Management Flow Health System

2122-2-K0101D010

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#### Aims

The course aims to provide students with the knowledge useful to understand problems of organization and management that characterize the health centres, and to acquire a synthetic vision on the companies' working system, and on business developments in the field of public, private and private-credited health. The students will know the major organizational plans, the systems of planning and control, identifying how management functions can contribute to achieve such goals. The course also aims to provide students with a series of interdisciplinary information which, starting from the basics of the disciplines that compose it, provide the needed knowledge to play the role of Director of nursing or midwives facilities, either simple or complex. These concepts will allow the students to manage and organize the staff from the legal, administrative and the budget point of view, in accordance with the latest regulations.

#### Contents

ORGANIZATION AND MANAGEMENT OF HEALTH SYSTEM. The corporatization of health care. The plan of organization and operation of the company. The company's quality system. ECONOMIC SIDES OF THE HEALTH SYSTEM. The planning of health expenditure. Management control in health care organizations. MEDICAL JURISPRUDENCE - General information on the management of major errors in forensic coordination of the nursing and midwifery professions. Correct methods for documenting care according to legal medicine recommendations. OCCUPATIONAL HEALTH - The main national law standards on personnel management, and their overall structure within the risk prevention system. Specific tools and techniques of personnel management from the point of view of the promotion of health and safety in the workplace. ADMINISTRATIVE LAW - The concepts of individual responsibility and of the organization. Ways of relating to other senior figures in the organization of a health facility. Outlook for the national health system and the role of nursing and midwifery management in public and private health facilities.

## **Detailed program**

Structure and functioning of health institutions. Economic aspects for the management of health services. Legal medicine: fundamentals and documentation. Occupational health: main regulations. Leadership in healthcare management. Individual and institutional responsibility. National and regional health system.

## **Prerequisites**

Defined by the Degree Regulation

## **Teaching form**

Lectures and practical exercises

Due to the COVID-19 emergency lessons will be provided with a mixed approach: partially in presence, on-line synchronous and asynchronous.

## **Textbook and teaching resource**

Pontello G. (1998) Il management infermieristico. Milano: Masson; Calamandrei C., Orlandi C. (2009) La dirigenza infermieristica. Milano: McGraw-Hill; Auteri E. (2009) Management delle risorse umane. Fondamenti professionali. Milano: Edizioni Angelo Guerini ed associati SpA; Moiset C., Vanzetta M.(2009) Misurare l'assistenza: il SIPI: dalla progettazione all'applicazione. Milano: McGraw-Hill; Bonazzi G. (1998) Storia del pensiero organizzativo. Milano: Franco Angeli. Signorelli C (editor). Igiene e Sanità Pubblica. SEU, Roma, 2017

## **Semester**

Second year, first semester

## **Assessment method**

Written test. Multiple choice.

Due to the COVID-19 emergency oral examinations will be in presence or on-line.

The final mark, based on the average score obtained by the students during the different evaluations, is set during an oral interview with the student, during which the written tests are scrolled to check mistakes

## **Office hours**

Agreed with teacher by e-mail.

Due to the COVID-19 emergency tutoring will be in presence or on-line by Webex.

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